

Adam E. Harvey, CPA, CA, ICD.D



Summary

An independent corporate director with advanced, practical experience providing financial and strategic leadership to national, member-based organizations in multi-stakeholder environments, based on over 25 years of experience in Finance and Corporate Governance – including Audit, Investment and Risk Management – as an independent Board and Committee member, as an audit partner (CPA, CA) and business advisor, and as a Chief Financial Officer (CFO).

A graduate of the Institute of Corporate Directors' Directors Education Program (ICD.D) and SME Board Effectiveness Program, taught the related ICD module, "On Being an Effective Director – Hot Topics for Audit Committees". Ideally suited to serve as a Committee member/Chair.

Experience

2022 – **Independent Corporate Director / Advisor**

- assists Boards of member-based organizations in multi-stakeholder environments, providing finance, audit, investment and risk oversight
- evaluates management's approach to identifying, assessing, monitoring and managing strategic risks, challenges and opportunities
- evaluates plans, goals and objectives – and how they are to be achieved
- monitors and evaluates performance – challenges, advises and guides management
- applies an evidence-based approach to problem-solving across issues

*The Salvation Army in Canada and Bermuda –
Independent Advisor to the Governing Council, Audit Committee Member*

One of the largest non-governmental organizations in Canada, with annual revenue of more than \$900 million and total investments and other assets of more than \$2 billion, The Salvation Army gives hope and support to vulnerable people in 400 communities across Canada

*The Ottawa Mission –
Board Member (Treasurer), Audit & Risk Management Committee Member*

The Ottawa Mission serves the homeless, the hungry and the lost by providing food, shelter, clothing and skills, and offering faith and hope for building a wholesome life

Before joining the Board, served as independent auditor / audit partner / advisor to the Boards of The Ottawa Mission and related investment portfolio over 20 years

*Ottawa Community Foundation –
Investment Readiness Program (IRP) Review Committee Member, Independent Advisor*

Supports a grants and contributions program for social enterprises – building capacity to participate in the growing social finance market and preparing for broader public investment in social finance via the \$755 million Social Finance Fund

As an independent advisor, supported the incubation and operationalization of the Ottawa Climate Action Fund to catalyze and scale low-carbon solutions – including negotiation of a Memorandum of Understanding for \$183 million in funding for a network of similar centres across Canada

2020 – 2021 **Vice-President, Finance**
Ottawa Community Foundation

Responsible for Finance and Corporate Governance – including Audit, Investment, Risk, Cybersecurity and ESG (Environmental, Social, and Governance) matters – reporting to various Board Committees (Finance and Audit, Investment, Impact Investing, Governance) and to the Governance Board as a whole

- to mobilize more than \$200 million in Foundation investments for impact in the areas of community investment, policy and advocacy – to bring about positive, systemic and sustainable change in the community and beyond
- to facilitate transformation and innovation in the sector – from reliance on grant money, to scalable/leverageable debt financing, to equity investments – including through community alliances, co-investments and/or partnerships
- responsible for Impact Investing, Social Finance and Social Enterprise initiatives – Indigenous Impact, climate action, low-carbon real estate, affordable housing acquisition, etc. – including as a signatory to the United Nations Principles for Responsible Investment

1996 – 2019 **Partner, Not-for-Profit Services**
PricewaterhouseCoopers LLP (“PwC”; formerly, Coopers & Lybrand)

- as an audit partner (CPA, CA) and trusted business advisor, provided practical advice and insight to Boards, Committees and management of dozens of national, member-based organizations annually
- led PwC’s Not-for-Profit practice in the National Capital Region, responsible for revenue development and service delivery
- represented PwC Canada on not-for-profit industry matters, nationally and internationally; contributed to the regulation of, and thought leadership in, the not-for-profit sector, and to the wider business community in Canada as an author, lecturer and panelist
- led PwC’s audit transformation and innovation initiatives in the National Capital Region – disruptive tools, technology and training to impact people, processes and systems – to improve efficiency and customer satisfaction while reducing employee turnover

- at various times, focused on investment holdings, private companies, government
- Career Coach of the Year

1994 – 1996 **Auditor**
Office of the Auditor General, Public Accounts of Canada

Education / Professional designations

2023 **Institute of Corporate Directors, Director (ICD.D)**
Institute of Corporate Directors / Rotman School of Management, University of Toronto

2009 **SME Board Effectiveness Program**
Institute of Corporate Directors / University of Ottawa

2003 **Licensed Public Accountant**
The Public Accountants Council for the Province of Ontario

1998 **Chartered Professional Accountant, Chartered Accountant**
Chartered Professional Accountants of Ontario

1996 **Bachelor of Commerce (Honours), Accounting and Finance**
Carleton University

Selected roles

Associate Not-for-Profit Organizations Advisory Committee, Accounting Standards Board,
Canadian Institute of Chartered Accountants

Author “Improvements to Not-for-Profit Standards”, PwC Canada
“Financial Reporting by Government Not-for-Profit Organizations”, PwC Canada
“Financial Reporting by Not-for-Profit Organizations”, PwC Canada
“Accounting Standards for Not-for-Profit Organizations”, PwC Canada

Lecturer “On Being an Effective Director – Hot Topics for Audit Committees”, ICD
“Audit Committee Effectiveness”
“Reviewing Financial Statements – Questions for Audit Committees to Consider”,
Canadian Medical Association
“Ensuring Financial Viability of the Hospital”, Ontario Hospital Association
“Business Update for Not-for-Profit Organizations”
“Improvements to Not-for-Profit Standards”
“Fundraising by Charities – Accounting and Tax Considerations”
“Uniting the Canadian Accounting Profession”
“IFRS vs. ASPE for Private Enterprises”, HSBC

Panelist “The Do’s and Don’ts of Impact Investing”, Community Foundations of Canada

Advisor The Entrepreneurship Centre,
OCRI (Ottawa Centre for Research and Innovation) / Invest Ottawa